Deep River and District Community Foundation

Minutes of Virtual Annual General Meeting held on Wednesday, September 23, 2020, via Zoom

Board members present: Carolyn Arnold, Michael Stephens, Dianne Lemire, Anne Hutton, Ike Dimayuga

Board members absent: Jade Nauman, Martin Bagshaw Officers present: Glen Wolgemuth, Cheryl Rhodes

Members present: Ross Judd, Carole Judd, Bill Turner, Cathy Kyle, John Hilborn, Betty Van Wagner, Ann Serdula, Mitch

McKay, Chris MacCready, T P Alburger, Larrie Thomson, Mary MacCafferty, Pravin Shah, Jashoda Shah, Bill

Kupferschmidt, Betty Condie, Barbara Stephens, Diane Davis

Minutes compiled by Cheryl Rhodes

Michael Stephens, Chair, called the meeting to order at 7:05 pm via Zoom. Dianne Lemire acted as the Zoom manager. Michael welcomed everyone, and explained why the meeting was being held virtually during this extended COVID-19 pandemic. There were 25 members present, including five members of the board of directors. A quorum was declared, and there were no conflicts of interest expressed.

1. Adoption of Agenda

A correction was needed to 6.a. on the agenda. Clause 4.6 of the DRDCF bylaw should have been quoted as "Meetings of members...", instead of "Members of meetings..."

Bill Turner raised a point of order, referring to clause 4.5.i. of the bylaw, that the meeting cannot be held virtually, nor votes taken. Michael explained that Corporations Canada had granted an extension of the date by which an AGM must be held, but that he had not asked for an exemption to allow for holding a virtual meeting. By a show of hands, members participating in the virtual meeting registered their desire to continue with the meeting as planned. Ross Judd suggested that, if necessary, DRDCF request an exemption from the government after this meeting.

MOTION: Moved by Anne Hutton, seconded by Ike Dimayuga, that the agenda be adopted as amended. CARRIED.

2. Acceptance of Minutes from the AGM held on June 24, 2019

MOTION: Moved by Dianne Lemire, seconded by Mary MacCafferty, that the minutes of the 2019 AGM be accepted. CARRIED.

3. Report of the Chair, Michael Stephens

Using an on-screen slide show, as well as a verbal report, Michael listed board members, members of committees, and grants distributed in 2019. He mentioned new innovative activities, such as the CFC/RBC Future Challenge "PEP Talks", the Federal Emergency Community Support Fund, the International Women's Day fundraiser, the impact investment loan to WCCT, the use of Zoom meetings to continue the work of the DRDCF, publicity initiatives such as the new website and brochure, the purchase of Liability Insurance and Directors and Officers Insurance, and the process of developing policies to aid with consistent operating practices.

4. Report of the Treasurer for 2019 Fiscal Year

While the Treasurer, Glen Wolgemuth, had prepared the financial reports for 2019, as attached, he was unable to present them to the meeting due to health reasons. The report on DRDCF financial activities was presented by Carolyn Arnold, the Chair of the Finance Committee.

MOTION: Moved by Carolyn Arnold, seconded by Dianne Lemire, that the firm of Scott, Rosien, Black and Locke be retained as the public accountants for the 2020 fiscal year. One abstention by Bill Turner. MOTION CARRIED.

5. Report of the Nominating Committee and election of new Directors The nominating committee consists of Larrie Thomson and Joan Lougheed.

Two members of the board, Bill Turner and Doug Tennant, had resigned in 2020, and two members, Michael Stephens and Martin Bagshaw, are retiring after serving on the board for six years. The nominating committee presented four candidates to fill the vacant positions: Bill Kupferschmidt, Cathy Kyle, Chris MacCready and Mitch MacKay. After duly calling for nominations from the floor, no further candidates were nominated.

MOTION: Moved by Larrie Thomson, seconded by Ann Serdula, that we accept the four new candidates, and elect them to the board of directors, and that we elect Carolyn Arnold and Ike Dimayuga for second three-year terms. Two abstentions by Bill Turner and Bill Kupferschmidt. MOTION CARRIED.

6. New Business and Questions

a. The DRDCF bylaw, clauses 4.5.i. and 4.6., disallow completely virtual meetings of members, including voting. At the board meeting of May 16, 2020, it was moved by Carolyn, seconded by Anne, to amend the DRDCF bylaw to allow us to hold a virtual annual general meeting. The motion was carried. Corporations Canada requires that this change to the bylaw be confirmed or rejected at the next meeting of DRDCF members.

MOTION: Moved by Dianne Lemire, seconded by Mary MacCafferty, to rescind clauses 4.5.i and 4.6 of the DRDCF bylaw. One abstention by Bill Turner. MOTION CARRIED.

It was suggested that a new Governance Committee should consider if any clauses might be needed to replace the rescinded ones. It was also noted that any change to the bylaw must be forwarded to Corporations Canada.

b. There were no new matters of business or questions from members.

7. Adjournment

Michael Stephens adjourned the meeting at 8:30 pm, with thanks to all participants.

Canada Not-for-profit Corporations Act

Loi canadienne sur les organisations à but non lucratif

Decision No.D-132/20 File No. 407898-5

IN THE MATTER CONCERNING THE DIRECTOR APPOINTED UNDER THE CANADA NOT-FOR-PROFIT CORPORATIONS ACT

AND

THE APPLICATION OF

The Deep River and District Community Foundation

(hereinafter called the "Corporation")

FOR AN EXEMPTION UNDER SUBSECTION 160(2) OF THE CANADA NOT-FOR-PROFIT CORPORATIONS ACT

EXEMPTION

UPON APPLICATION BY the Corporation, in accordance with subsection 160(2) of the Canada Not-for-profit Corporations Act (the "Act"), to extend the time for calling the annual meeting of members that is required to be held after the Corporation's financial year ending December 31, 2019:

AND UPON recognizing the need to assist corporations that are seeking relief during the COVID-19 Pandemic;

AND UPON reading the application documents and being satisfied that there is adequate justification for so doing;

IT IS HEREBY DETERMINED that the Corporation, for the annual meeting of members that is required to be held after the Corporation's financial year ending December 31, 2019, is authorized to extend the time for calling the annual meeting of members to December 31, 2020:

AND IT IS HEREBY DETERMINED that the period related to the prescribed comparative financial statements referred to in subparagraph 172(1)(a)(i) of the Act is the period that began on the date the Corporation came into existence and ended on the first financial year end or, if the Corporation has completed a financial year, the period that began immediately after the end of the last completed financial year and ended on the most recent financial year end.

THIS EXEMPTION is made subject to the following terms:

1. The Corporation informs its members of this exemption as soon as possible but not later than 60 days after the date of this exemption order.

DATED, this 1st day of June, 2020.

Cheryl Ringor Deputy Director



Financial Statements of

DEEP RIVER & DISTRICT COMMUNITY FOUNDATION

Year ended December 31, 2019 (Unaudited)



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INDEPENDENT PRACTITIONER'S REVIEW ENGAGEMENT REPORT

To the Directors of Deep River & District Community Foundation

We have reviewed the accompanying financial statements of Deep River & District Community Foundation that comprise the statement of financial position as at December 31, 2019, and the statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Practitioner's Responsibility

Our responsibility is to express a conclusion on the accompanying financial statements based on our review. We conducted our review in accordance with Canadian generally accepted standards for review engagements, which require us to comply with relevant ethical requirements.

A review of financial statements in accordance with Canadian generally accepted standards for review engagements is a limited assurance engagement. The practitioner performs procedures, primarily consisting of making inquiries of management and others within the entity, as appropriate, and applying analytical procedures, and evaluates the evidence obtained.

The procedures performed in a review are substantially less in extent than, and vary in nature from, those performed in an audit conducted in accordance with Canadian generally accepted auditing standards. Accordingly, we do not express an audit opinion on these financial statements.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the financial statements do not present fairly, in all material respects, the financial position of Deep River & District Community Foundation as at December 31, 2019, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Kosien Black & Locke

Chartered Professional Accountants Licensed Public Accountants

Pembroke, Ontario March 17, 2020

Balance Sheet (Unaudited)

December 31, 2019, with comparative figures for 2018

						Dec	ember 31 2019	Dec	ember 31; 2018
		General	R	estricted	Endowmen	t			
		Fund		Funds	Funds	3	Total		Tota
				(note 4)	(note 5)	<u></u> .		
Assets									
Current assets:									
Cash (note 2)	S	2.346	\$	-	\$ 22,89	3 \$	25,244	\$	19.894
Investments (note 3)	•	10,940	•	77,357	1,002,429		1.090.726	•	923,538
Government remittances		,		,	1,00_,	-	.,,.		,
receivable		616			_		616		1.829
Accrued interest receivable		-		2,785	-		2.785		2,926
Prepaid expenses		198		-,	_		198		485
Current portion of loan									
receivable				-	4,26	7	4,267		4,141
		14,100		80,142	1,029,59		1,123,836		952,813
Long-term receivables: 3% Loan receivable, repayable \$1,189 quarterly including principal and interest,)								
maturing October 2023 Less current portion of loan		-		-	17,859	9	17,859		22,000
receivable		•			4,26	7	4,267		4,141
		-		-	13,592	2	13,592		17,859
	\$	14,100	\$	80,142	\$ 1,043,186	3 \$1	1,137,428	\$	970,672
Liabilities and Fund Ba	alaı	nces						٠	
Current liabilities: Accounts payable and accrued liabilities Deferred donations	\$	3,200	\$	• •	\$ - -	\$	3,200	\$	2,969 700
		3,200		-	-		3,200		3,669
Fund balances:									
Restricted		_		80,142	1,043,186	3 1	,123,328		958.003
**********		10,900		,	.,5.0,.0		10,900		9,000
Unrestricted Funds									
Unrestricted Funds		10,900		80,142	1,043,186	5 1	,134,228		967,003

See accompanying notes to financial statements.

On behalf of the Board: DocuSigned by:

Director Michael Stephens

Director

5/8/2020

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5/17/2020

Glen Wolgemuth 5/19/2020

Statement of Operations (Unaudited)

Year ended December 31, 2019, with comparative figures for 2018

		General		Restricted		Endowment
		Fund		Funds	2012	Funds
	2019	2018	2019	2018	2019	2018
Revenue:						
Donations \$	-	\$ -	\$ 23,186	\$ 38,201	\$ 90,268	\$ 34,972
Interest and dividends	-	-	29,545	22,767	•	-
Realized gain (loss)						
on investments		-	36,604	59,446	(4,956)	-
Unrealized gain (loss)			·	-		
on investments		_	56,640	(121,490)	-	-
Operating fund			•	• • •		
income	8,609	8,492	-	-	-	-
Special events	•	•	2,733	-	•	
	8,609	8,492	148,708	(1,076)	85,312	34,972
Charitable disbursements	-	_	45,092	86,944	-	•
Operating fund expense	-	-	8,609	8,492	•	-
Investment counsel fees			10,796	14,018	-	•
Office supplies	718	552	-	•	-	-
Professional fees	6,484	6,330	-	-	-	-
Advertising	691	412	-	_	•	-
Fees and dues	470	470	-	-	-	-
Fundraising fees	•	•	2,544	-	•	•
Rent	-	25		-	-	•
	8,363	7,789	67,041	109,454	•	•
Excess of revenue over expenses (expenses over revenue)	246	\$ 703	\$ 81,667	\$(110,530)	\$ 85,312	\$ 34,972

See accompanying notes to financial statements.

Statement of Changes in Fund Balances (Unaudited)

Year ended December 31, 2019, with comparative figures for 2018

	R	externally destricted dowment Fund	F	Restricted Funds	Uni	estricted	Total 2019	Total 2018
Balance, beginning of year	\$	911,460	\$	46,543	\$	9,000	\$ 967,003	\$ 1,041,858
Excess of revenue over expenses (expenses over revenue) Interfund transfers		85,312 46,414		81,667 (48,068)		246 1,654	167,225	(74,855) -
Balance, end of year	\$ 1	,043,186	\$	80,142	\$	10,900	\$ 1,134,228	\$ 967,003

See accompanying notes to financial statements.

Statement of Changes in Financial Position (Unaudited)

Year ended December 31, 2019, with comparative figures for 2018

		General Fund 2019	Restricted Funds 2019	Er	ndowment Funds 2019	Total 2019	Total 2018
Cash provided by (used in):							
Operations:							
Cash received from donors and members	\$	9,822	\$ 26,060	\$	90,268	\$ 126,150	\$ 80,595
Cash paid to suppliers and spent on charitable activities Interest and dividend income		(10,389)	(54,401) 29,545		-	(64,790) 29,545	(107,812) 22,767
Gain (loss) on sale of investments Unrealized gain (loss) on		•	36,604		(4,956)	31,648	59,446
investments Investment fees paid		-	56,640 (10,796)		•	56,640 (10,796)	(121,490) (14,018)
		(567)	 83,652		85,312	 168,397	(80,512)
Financing: Interfund transfers Decrease (increase) in long		4,198	(50,612)		46,414	-	-
term receivable		-	 -		4,141	4,141	 (22,000)
		4,198	(50,612)		50,555	4,141	(22,000)
Increase (decrease) in cash position	1	3,631	 33,040		135,867	 172,538	(102,512)
Cash position, beginning of year		9,655	44,317		889,460	943,432	1,045,944
Cash position, end of year	\$	13,286	\$ 77,357	\$ 1	,025,327	\$ 1,115,970	\$ 943,432
Represented by:							
	\$	2,346 10,940	\$ - 77,357	\$ 1	22,898 ,002,429	\$ 25,244 1,090,726	\$ 19,894 923,538
	\$	13,286	\$ 77,357	\$ 1	,025,327	\$ 1,115,970	\$ 943,432

See accompanying notes to financial statements.

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

Deep River and District Community Foundation is a charitable public foundation incorporated without share capital under the Canada Not-for-Profit Corporations Act. The organization's object is to improve the quality of life for every resident of Deep River and District by supporting social services, promoting arts and cultural activities, and by advancing education and medical services. The organization is a registered charity under The Income Tax Act and accordingly is exempt from income taxes provided certain requirements of The Income Tax Act are met.

1. Significant accounting policies:

These financial statements have been prepared in accordance with Canadian accounting standards for not-for-profit organizations and include the following significant accounting policies:

(a) Fund accounting:

Deep River and District Community Foundation follows the restricted fund method of accounting for contributions.

The Restricted Funds reports the investment income earned on the various Endowment Funds according to the restrictions imposed by the contributors of the funds for endowment. The Restricted Funds also reports internally restricted funds.

The General Fund accounts for the organizations' program delivery and administrative activities. This fund reports unrestricted resources.

The Endowment Fund reports resources contributed for endowment. Investment income earned on resources of the Endowment Fund is reported in the Restricted Funds or General Fund depending on the nature of any restrictions imposed by contributors of the funds for endowment.

(b) Revenue recognition:

Restricted contributions related to general operations are recognized as revenue of the General Fund in the year in which the related expenses are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund.

Unrestricted contributions are recognized as revenue of the General Fund in the year received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Contributions for endowment are recognized as revenue in the Endowment Fund.

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

1. Significant accounting policies (continued):

Restricted investment income earned on Endowment Fund resources is recognized as revenue of the Restricted Funds according to the restrictions imposed by the contributors of the funds for endowment. Unrestricted investment income earned on Endowment Fund resources is recognized as revenue of the General Fund. Other investment income is recognized as revenue of the General Fund when earned.

(c) Cash:

Cash includes cash on hand and cash on deposit net of cheques issued and outstanding at the reporting date.

(d) Expenditure recognition:

Expenses are reported on the accrual basis of accounting. Expenses are recognized as they are incurred and measurable as a result of receipt of goods or services and the creation of a legal obligation to pay.

(e) Financial Instruments:

i) Measurement of financial instruments

The Foundation initially measures its financial assets and financial liabilities at fair value adjusted by, in the case of a financial instrument that will not be measured subsequently at fair value, the amount of transaction costs directly attributable to the instrument.

The Foundation subsequently measures all its financial assets and financial liabilities at amortized cost, except for investments in equity instruments that are quoted in an active market, which are measured at fair value. Changes in fair value are recognized in the statements of operations in the period incurred. Financial assets measured at amortized cost include cash, amounts receivable, prepaid expenses and fixed income investments.

Financial liabilities measured at amortized cost include accounts payable and accrued liabilities.

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

1. Significant accounting policies (continued):

ii) Impairment:

At the end of each reporting period, the Foundation assesses whether there are any indications that a financial asset measured at amortized cost may be impaired. Objective evidence of impairment includes observable data that comes to the attention of the Foundation, including but not limited to the following events: significant financial difficulty of the issuer; a breach of contract, such as a default or delinquency in interest or principal payments; or bankruptcy or other financial reorganization proceedings.

When there is an indication of impairment, the company determines whether a significant adverse change has occurred during the period in the expected timing or amount of future cash flows from the financial asset.

When the Foundation identifies adverse change in the expected timing or amount of future cash flows from a financial asset, it reduces the carrying amount of the asset to the highest of the following:

- i) the present value of the cash flows expected to be generated by holding the asset discounted using a current market rate of interest appropriate to the asset;
- ii) the amount that could be realized by selling the asset at the statement of financial position date; and
- iii) the amount the Foundation expects to realize by exercising its rights to any collateral held to secure repayment of the asset net of all costs necessary to exercise those rights.

The carrying amount of the asset is reduced directly or through the use of an allowance account. The amount of the reduction is recognized as an impairment loss in the statements of operations.

When the extent of impairment of a previously written-down asset decreases and the decrease can be related to an event occurring after the impairment was recognized, the previously recognized impairment loss is reversed.

(f) Use of estimates:

The preparation of financial statements in conformity with Canadian standards for not-for-profit organizations requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting periods. Actual results could differ from those estimates.

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

1. Significant accounting policies (continued):

(g) Contributed services:

Volunteers contribute a significant amount of time to assist Deep River and District Community Foundation in carrying out its activities. Because of the difficulty of determining their fair value, contributed services are not recognized in the financial statements.

2. Cash:

	 2019	2018
Cash on deposit Cheques issued and outstanding	\$ 43,003 (17,759)	\$ 22,865 (2,971)
	\$ 25,244	\$ 19,894

3. Investments (at market value):

	2019	 2018
Cash accounts Fixed Income Corporate Equity	\$ 16,201 554,559 519,966	\$ 11,596 393,096 518,846
-	\$ 1,090,726	\$ 923,538

The Foundation is exposed to market risk on its publicly traded investments as described in note 6.

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

4. Restricted Funds:

Externally restricted:

		Balance				_		Balance
	Ja	anuary 1		Income		sfers and	Dece	mber 31
		2019	_	(Loss)	Exp	enditures		2019
Community Fund	\$	_	\$	14,888	\$	(10,621)	\$	4,267
Four Seasons Fund	•	5,503	•	8,693		(4,359)		9,837
Deep River Science Academy Scholarship		•						
Fund		607		2,380		(1,890)		1,097
Elizabeth Hulbert Memorial Fund		1,184		1,195		(577)		1,802
Milton Family Fund		4,058		12,548		(9,059)		7,547
MHS Reunion Award Fund		495		1,831		(1,498)		828
The Original Six Hockey Fund		5,128		2,116		(2,226)		5,018
Mary Moore Ecological Fund		7,818		13,809		(15,025)		6,602
Rotary Club of North Renfrew Fund		428		1,218		(629)		1,017
Foundation Development Fund		661		1,314		(1,326)		649
Arts and Education Fund		761		773		(1,150)		384
The North Renfrew Family Services Fund		2,010		9,427		(6,942)		4,495
Library Endowment Fund		603		2,675		(2,015)		1,263
Environmental Legacy Fund		3,175		2,297		(1,042)		4,430
Mary-Jane and Bob Brown Memorial Fund		314		546		(276)		584
W. G. Cross Concert Piano Fund		1,221		1,138		(544)		1,815
Order of the Eastern Star (Pembroke #288)		•				• •		,
Bursary Fund		258		1,947		(1,135)		1,070
Jean and Bruce Bigham Student Activity						(-,,	•	•
Fund		268		1,400		(732)		936
Deep River Area Health Care Fund		1,122		1,111		(535)		1,698
Renfrew County United Way Fund		1,175		590		(1,465)	•	300
Laura Alice Cooper Memorial		.,		3,346		(1,807)		1,539
Cuthbert Family Fund		-		1,287		(679)		608
Tucker Tennant Fund		-		1,328		(680)		648
Bourns Vocal Student Support Fund		2,554		1,065		(279)		3,340
Hinds Family Fund		_,		3,254		(1,510)		1,744
Beth and Ivan Ophel Memorial Fund		_		597		(401)		196
Women's Day Fund		-		610		(177)		433
Flow Through Donations		7,200		18,609		(19,814)		5,995
	\$	46,543	\$	111,992	\$	(88,393)	\$	70,142

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

4. Restricted Funds (continued):

Internally restricted:

	J	Balance anuary 1 2019	Income	 sfers and enditures	Dec	Balance ember 31 2019
Reserve Fund	\$	-	\$ -	\$ 10,000	\$	10,000
	\$	-	\$ -	\$ 10,000	\$	10,000
Total Restricted Funds	\$	46,543	\$ 111,992	\$ (78,393)	\$	80,142

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

5. Externally restricted endowment funds:

		Balance	-			Balance
		January 1		Additions	Dec	ember 31
		2019		(transfers)		2019
Community Fund	\$	151,160	\$	21,692	\$	172,852
Community Fund Four Seasons Fund	Ψ	84,368	Ψ	4,359	Ψ	88,727
		24,827		(110)		24,717
Deep River Science Academy Scholarship Fund		11,166		577		11,743
Elizabeth Hulbert Memorial Fund				51,337		170,169
Milton Family Fund		118,832				18,599
MHS Reunion Award Fund		19,101		(502) 905		18,422
The Original Six Hockey Fund		17,517				
Mary Moore Ecological Fund		139,507		7,207		146,714
Rotary Club of North Renfrew Fund		12,164		629		12,793
Foundation Development Fund		12,872		739		13,611
Arts and Education Fund		7,630		436		8,066
The North Renfrew Family Services Fund		95,443		4,931		100,374
Library Endowment Fund		27,330		1,462		28,792
Environmental Legacy Fund		20,555		1,560		22,115
Mary-Jane and Bob Brown Memorial Fund		5,329		275		5,604
W. G. Cross Concert Piano Fund		10,544		545		11,089
Order of the Eastern Star (Pembroke #288)						
Bursary Fund		20,033		411		20,444
Jean and Bruce Bigham Student Activity Fund		14,185		833		15,018
Deep River Area Health Care Fund		10,364		535		10,899
Renfrew County United Way Fund		5,615		290		5,905
Laura Alice Cooper Memorial Fund		34,590		1,807		36,397
Ken and Maragret Cuthbert Family Fund		11,434		3,180		14,614
Thomas "Tucker" Tennant Memorial Fund		11,434		3,680		15,114
Lorna Bourns Vocal Bursary Fund		5,496		5,348		10,844
Hinds Family Fund		30,190		15,314		45,504
Beth and Ivan Ophel Memorial Fund		6,177		498		6,675
Women's Day Fund		3,597		3,788		7,385
	\$	911,460	\$	131,726	\$	1,043,186

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

6. Financial instruments:

The carrying value of the cash, investments, accounts payable and accrued liabilities and managed funds approximate the fair value due to the short-term nature of the financial assets and liabilities.

All managed funds are non-interest bearing. Consequently the debt risk exposure is not significant.

Market Risk

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk is comprised of currency risk, interest rate risk and other price risk.

Currency Risk

Currency risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate relative to the Canadian dollar due to changes in foreign exchanges. The Foundation uses BMO Nesbitt Burns to manage its investment portfolio. BMO Nesbitt Burns monitors the investments daily and adjusts the porfolio to manage currency risk.

Interest Rate Risk

Interest rate risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate due to changes in market interest rates. The foundation has no interest bearing liabilities.

The primary objective of the Foundation with respect to its investments in fixed income investments is to ensure the security of principal amounts invested and provide for a high degree of liquidity, while achieving a satisfactory investment return.

The Foundation manages the interest rate risk exposure of its fixed income investments by using a laddered portfolio with varying terms of maturity. The laddered structure of maturities helps to enhance the average portfolio yield while reducing the sensitivity of the portfolio to the impact of interest rate fluctuations.

Notes to Financial Statements (Unaudited)

Year ended December 31, 2019

6. Financial instruments (continued):

Other Price Risk

Other price risk refers to the risk that the fair value of financial instruments or future cash flows associated with the instruments will fluctuate because of changes in market prices (other than those arising from currency risk or interest rate risk), whether those changes are caused by factors specific to the individual instrument or its issuer or factors affecting all similar instruments traded in the market.

The Foundation uses BMO Nesbitt Burns to manage its investment portfolio. The investment policy provides for an asset mix of 55% equities and 45% fixed income investments and is monitored monthly. Risk and volatility of investment returns are mitigated through diversification of investments.